KPA 1 Maximize student success in becoming competent graduates by providing high quality education.

Objective Title: 1.7 Students are able to develop and apply research skills within their Capstone or Research Project.

Action Plan:

1.7.1.1 Conduct audit of selected programs (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

1.7.1.2 To obtain the data through a CAS graduating students survey (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

Key Performance Indicators:

1.7.1 Indicator: Number of programs whose capstone courses are administered in compliance with procedural standards (CAS 2013-16 Strategic Plan KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

1.7.2 Indicator: Student feedback on improvement and application of their research skills as a result the Capstone course (CAS 2013-16 Strategic Plan KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

1.7.3 Indicator: Percentage of undergraduate students involved in research projects (QU KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

1.7.4 Indicator: Percentage of courses in each study plan with significant research component (QU KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

1.7.1.1.1 Indicator: Number of selected programs audited (cumulative since AY2011/12) (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean Research and Graduate Studies)

1.7.1.2.1 Indicator: Completion of report (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean Research and Graduate Studies)

KPA 2 Address contemporary challenges and advance knowledge through quality research.

Objective Title: 2.1 Increase the number of funded research grants and diversity sources of funding in alignment with QU research strategy.

Action Plan:

2.1.1.1 Encourage faculty to seek funding from sources other than NPRP and identify/facilitate potential sources for them. (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

2.1.1.2 Organize hands-on grant writing workshop and information sessions for faculty while providing enhanced support for proposal submission. (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

Key Performance Indicators:

2.1.1 Indicator: Number of funded grants from external sources (CAS 2013-16 Strategic Plan KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.1.2 Indicator: Number of additional external funded grants from sources other than NPRP based on 2012-13 (CAS 2013-16 Strategic Plan KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies) 2.1.3 Indicator: Amount of external competitive grants received by faculty: 1-Government (e.g., QNRF) 2- Qatar Private/Industry (QU KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.1.4 Indicator: Success rate of external competitive grants (NPRP) (QU KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.1.1.1.1 Indicator: Non-NPRP grant sources identified and publicized to faculty (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.1.1.2.1 Indicator: Grant writing workshop is conducted (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

Objective Title: 2.3 Establish new interdisciplinary Centers that pool research expertise and resources for enhanced research productivity and academic standing which are in alignment with existing and planned graduate programs.

Action Plan:

2.3.1.1 Ensure the success of approved research centres: the Gulf Studies Research Centre, the Centre for Sustainable Development, and the Centre for Humanities and Social Sciences centres in meeting their first year milestones (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

2.3.1.2 Complete and submit proposals for two planned interdisciplinary research centres. (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

Key Performance Indicators:

2.3.1 Indicator: Number of CAS Research Centres established (CAS 2013-16 Strategic Plan KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.3.2 Indicator: Percentage of research centre budget funded from external sources (QU KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.3.1.1.1 Indicator: Recruitment of Directors for Centres (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.3.1.2.1 Indicator: Submission of completed Centre proposals (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies) Objective Title: 2.4 Ensure a high quality graduate teaching and learning by implementing measures to ensure the quality of existing graduate programs

Action Plan:

2.4.1.1 Achieve affiliation of Ph.D. programs with a prestigious cognate program. (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

Key Performance Indicators:

2.4.1 Indicator: CAS Curriculum standards to be applied in graduate courses (CAS 2013-16 Strategic Plan KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.4.1.1.1 Indicator: Affiliation is concluded (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.4.1.2.1 Indicator: Guidelines are developed (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies) Objective Title: 2.5 Support the fulfillment of the Qatar 2030 National Vision by establishing graduate programs based on the needs of a knowledge based society

Action Plan:

2.5.1.1 Prepare and submit the proposals for the approved graduate programs (MA Mass Communication, MS Statistics) and initiate proposals for other planned graduate programs (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

Key Performance Indicators:

2.5.1 Indicator: Graduate programs are approved for activation (CAS 2013-16 Strategic Plan KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.5.2 Indicator: Percentage of active MOUs with a research component (CAS 2013-16 Strategic Plan KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.5.1.1.1 Indicator: Percentage of proposals submitted and initiated (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

Objective Title: 2.6 Engage in research collaborations based on a strategic framework.

Action Plan:

2.6.1.1 Develop framework to activate research in existing MOUs and seek/screen new ones based on potential synergy (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

2.6.1.2 Track and encourage more research collaborations in CAS/QU research priority areas. (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

Key Performance Indicators:

2.6.1 Indicator: Percentage of active MOUs with a research component (CAS 2013-16 Strategic Plan KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.6.2 Indicator: Number of strategic research collaborations done outside the framework of an MOU (CAS 2013-16 Strategic Plan KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.6.3 Indicator: Number of research chair positions established with support from the industry and for which scholars are hired (QU KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.6.1.1.1 Indicator: A framework is established and activated (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.6.1.2.1 Indicator: Identifiable action taken to encourage more research collaborations. (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

Objective Title: 2.7 Enhance interdisciplinary opportunities in CAS priority research areas

Action Plan:

2.7.1.1 Promote interdisciplinary projects across and within CAS departments through research centres and collaborative research clusters. (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

Key Performance Indicators:

2.7.1 Indicator: The number collaborative research projects which cross disciplines (CAS 2013-16 Strategic Plan KPI) (KPI Data Owner: CAS Associate Dean Research and Graduate Studies)

2.7.2 Indicator: Amount of internal funds dedicated for interdisciplinary research projects and initiatives (QU KPI) (KPI Data Owner: CAS Associate Dean Research and Graduate Studies)

2.7.1.1.1 Indicator: Research Centre and cluster Interdisciplinary projects promoted (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean Research and Graduate Studies)

Objective Title: 2.8 Enhance research productivity whilst emphasizing quality metrics and impact of research outcomes.

Action Plan:

2.8.1.1 Collect the annual proportion of indexed publications (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

2.8.1.2 Provide faculty with assistance in manuscript preparation and submission. (Annual Objective 2013-14) (Owner: CAS Associate Dean Research and Graduate Studies)

Key Performance Indicators:

2.8.1 Indicator: Total and percentage of indexed publications (CAS 2013-16 Strategic Plan KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.8.2 Indicator: Percentage of publications with impact factor above 1 and/or high quality journals identified in the discipline. (QU KPI) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.8.1.1.1 Indicator: Data has been obtained (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)

2.8.1.2.1 Indicator: Number of workshops conducted on research and proposal manuscript writings (Annual Objective Target 2013-14) (KPI Data Owner: CAS Associate Dean for Research and Graduate Studies)